



Mid-Columbia Economic Development District

MID-COLUMBIA ECONOMIC DEVELOPMENT DISTRICT



ANNUAL PERFORMANCE REPORT

JULY 1, 2009 TO JUNE 30, 2010

**Mid-Columbia Economic
Development District**
515 East Second Street
The Dalles, OR 97058
www.mcedd.org

MCEDD is an Equal Opportunity Employer, Lender and Provider.

ORGANIZATION AND ADMINISTRATION

Mid-Columbia Economic Development District (MCEDD) is composed of five counties bordering the Columbia River: Hood River, Wasco and Sherman counties in Oregon and Skamania and Klickitat counties in Washington. These five counties established MCEDD in 1969. The founding members realized that the sharing of a common workforce, a common geography and common demographics bound together their economic fates. They believed that joining together would benefit them through better access to economic development loans and grants, pooled technical assistance, marketing, and administrative resources. Most importantly, by joining forces they would bring a regional approach to their economic development efforts.

Today MCEDD retains the distinction of being the only regionally-focused economic development agency in the Mid-Columbia, and therefore, the agency most appropriate to serve as lead agency for the Economic Development Administration. MCEDD is organized as a government non-profit in Oregon as an ORS-190 and in Washington as a RCW 39.34.010.

A 20 member board of directors governs MCEDD with a representative from each of the five counties of the district, the cities of each county, the ports, chambers of commerce and six private sector representatives.

<u>Board of Directors</u>	<u>Appointed</u>	<u>Represents</u>
Harold Haake, Executive Committee	1987	Private Business-Utilities
Rodger Ford ** (through August 2009)	2002	Washington Ports
Jan Brending	2003	Cities of Klickitat County
Chuck Daughtry	2003	Oregon Ports
Dan Ericksen, Executive Committee	2003	Wasco County
Cliff Jett, Sec/Treas	2004	Cities of Sherman County
Paul Pearce, Executive Committee	2005	Skamania County
Ken Bailey	2006	Private Business-Agriculture
Dianne Storby	2006	Private Business-Healthcare
Dr. Susan Wolff, Executive Comm.	2006	Private-Higher Education
Barbara Briggs, Chair, Exec Comm	2007	Hood River County
Bill Dick ** (through May 2010)	2007	Cities of Wasco County
Nancy White	2007	Private Business-High-Tech
Randy Holmstrom (through Dec. 2009)	2008	Cities of Hood River County
Don Stevens	2008	Cities of Skamania County
Rex Johnston, Vice Chair, Exec. Committee	2008	Klickitat County
Ray Lafond	2008	Washington Chambers
Tonya Brumley	2008	Oregon Chambers
Mike Smith, Executive Committee	2009	Sherman County
Martin Campos-Davis	2009	Private- Minorities/Workforce
Tony Bolstad ** (as of September 2009)	2009	Washington Ports

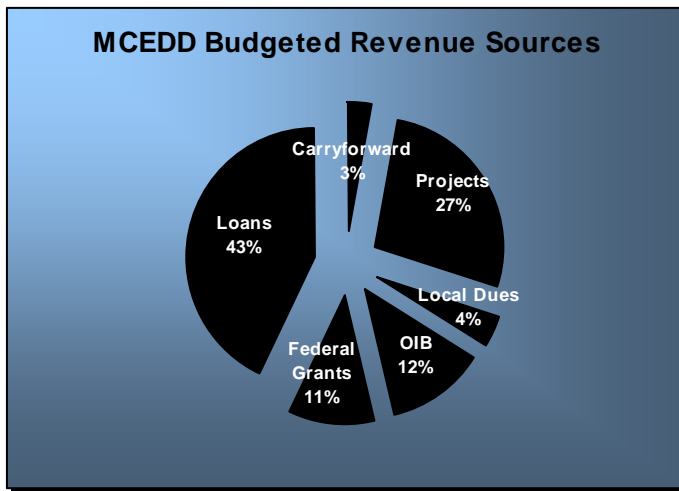
Jane Beatty (as of January 2010)	2010	Cities of Hood River County
Dan Spatz (as of June 2010)	2010	Cities of Wasco County

MCEDD's mission is to promote the creation of family-wage jobs, the diversification of the economic base, and the growth, development and retention of business and industry within the five-county district. MCEDD has six professional staff members who serve the region and meet the organization's mission. To help the organization continue to offer positive economic assistance to the region, MCEDD expanded its staff by hiring an additional project and mobility manager. The increase in staff is keeping pace with increased services now available to MCEDD's service area and members.

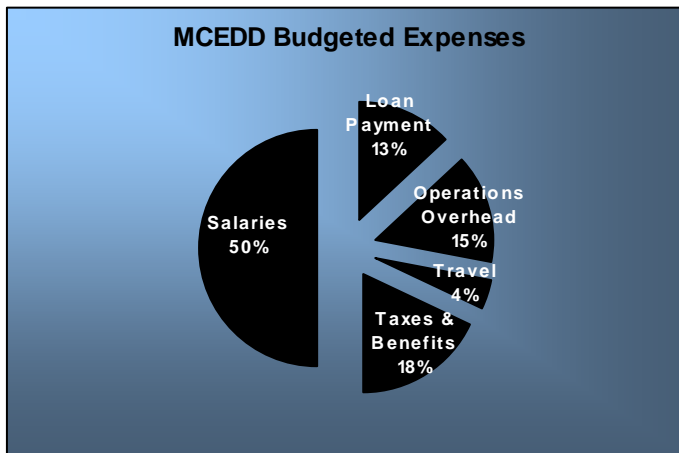
<u>District Staff</u>	<u>Joined Us</u>	<u>Title</u>
Pat Hoffman	1975	Office Administrator
Amanda Hoey	2006	Executive Director
Sherry Wickert	2007	Finance Manager
Jessica Metta	2008	Project Manager
Eric Nerdin	2008	Loan Fund Manager
Alina Aaron	2009	Project and Mobility Manager

2009–2010 OPERATIONS BUDGET OVERVIEW

As shown in the **MCEDD Revenue Sources Chart**, MCEDD's largest source of funds in FY 2010 was from loan revenues (43%). Projects, including Oregon Investment Board (OIB), accounted for 39% of MCEDD's income, with the balance coming from carry forward, local dues and federal grants. These percentages are based on total income of \$682,834.00. These are budgeted figures.



The **MCEDD Expenses Chart** depicts the budgeted expenses for FY 2010 as a percentage of the total operational expenses of the organization \$682,834.00. Sixty-eight percent of the expenses covered the cost of salaries plus payroll taxes and benefits. Operational overhead expenses account for 15% with the balance going to travel and loan payments.



PROGRAM UPDATE

MCEDD staff and board members are actively involved with several local, regional and statewide economic development efforts. The following is a brief synopsis of activities.

Revolving Loan Fund Programs

One of MCEDD's most successful economic development strategies over the years is the revolving loan fund programs. In 1980, MCEDD received a \$300,000 grant from the Economic Development Administration to start its first revolving loan fund (RLF). From this beginning, MCEDD continues to expand its RLF programs by obtaining additional funds for lending from USDA's Rural Enterprise Grant and Intermediary Relending Loan programs. To date MCEDD has successfully acquired a total of \$4,285,252 in Federal and State grants and loans for the Mid-Columbia region. This amount, combined with \$197,500 in local matching dollars, equals a total capitalization of \$4,482,752. This does not include additional dollars applied for in the fiscal year to recapitalize funds, which will be realized in FY 2011.

New and existing revolving loan fund programs use repayments from the loans to continually relend, creating the potential for additional job growth. Since 1980, MCEDD has made 179 loans to businesses totaling \$11,200,594. Those businesses have created or retained over 1,130 jobs.

In fiscal year 2010, MCEDD made six loans totaling \$335,000. MCEDD loans will help retain or create 45 jobs in the region which represents a cost per job of 1 job for every \$7,444 loaned. MCEDD's participation in these projects made it possible for borrowing businesses to invest in the Mid-Columbia region. The following are examples of businesses and projects supported through MCEDD financing:

- Financing the inventory for Maupin Market, a new rural grocery store in Maupin, Oregon. This \$100,000 loan was made in partnership with CenterPointe Community Bank and Evergreen Business Capital's SBA 504 loan program with business counseling support and facilitation from the CGCC Small Business Development Center.
- A & O Sports of Hood River, the North American Roberto Ricci Design distributorship of windsurfing and other related products received a \$40,000 loan to purchase additional inventory.
- Provided \$30,000 of gap financing for a new restaurant, Henni's Kitchen & Bar in downtown White Salmon

Since 1980,
MCEDD has
made 179 loans to
businesses
totaling
\$11,200,594.



MCEDD funds
essential
businesses.
- Maupin Market-



MCEDD targets
growing
industries.
- A & O Sports-

- Clock Tower Ales, a brew pub in the historic former Wasco county court house in The Dalles obtained a \$65,000 loan in conjunction with a \$50,000 OIB loan to begin operations.
- Funded a flagship retail store in Hood River
- Provided gap financing for Copa di Vino, in partnership with Mount Hood Economic Alliance and the Oregon Investment Board, to start a single serving wine manufacturing company in the Sunshine Mill in The Dalles.

In fiscal year 2010 MCEDD made six loans totaling \$335,000. These loans will help retain or create 45 jobs.

Lending in Fiscal Year 2010 represents a decrease of almost 70% from the previous year. This decrease is due to a diminished level of loan funds available. However, a much higher level of loans were made by MCEDD partners, such as OIB and MHEA, due to MCEDD referrals. MCEDD requires new funding for lending to meet the funding needs of area businesses and to continue to create and retain jobs to strengthen the economy of the Mid Columbia region. MCEDD has partnered with Klickitat County to receive a \$200,000 CBDG grant to capitalize and create a revolving loan fund specifically for Klickitat County businesses. MCEDD also teamed up with Skamania and Klickitat counties to secure a \$99,000 Rural Business Enterprise grant through USDA to fund a new RLF for these two counties. Funding for these two new RLFs will be available for lending in early fiscal year 2011. Sherman County is continuing to discuss options with MCEDD to create a fund for small businesses located in their area.



MCEDD funds commercial development - Rivertap-

The revolving loan fund program has a larger impact and farther reaching affects due to its partnership with the Small Business Development Center, local financial institutions and business and civic organizations. Due to the referrals efforts of these partners, MCEDD is able to increase its outreach to businesses in the counties that MCEDD serves without increases in staffing and support costs.

In addition to providing support to small businesses by offering options for access to capital, this year the MCEDD staff also focused on increased efficiency in delivery of services. MCEDD operates three separate loan programs funded by the Economic Development Administration, covering the same territory. In an effort to realize a reduction in administrative expenses, MCEDD proposed merging these funds. The merger would also eliminate scenarios in which we must spread loans across multiple funds, increasing the ease in lending.



MCEDD funds Historic Building Reuse - Clock Tower Ales -

The Dalles Urban Renewal

MCEDD provides assistance to individuals and entities accessing The Dalles Urban Renewal programs. MCEDD staff provides assistance to clients completing applications, prepares staff reports for the City of The

Dalles and presents reports at Urban Renewal meetings for decisions. During fiscal year 2010, MCEDD staff consulted on multiple projects and presented three applications that received approval. Two of the approved projects will each receive \$3,000 engineer feasibility study grants for business owned buildings in downtown The Dalles. The third project received a \$35,387 grant to continue making improvements to a building to house Wonderworks, a non-profit children's museum.



Oregon Investment Board

Since 1998, MCEDD has coordinated the Oregon Investment Board's grant and loan program for Oregon counties in the Columbia River Gorge

National Scenic Area. Project funding awarded through OIB helps to strengthen and diversify the economy of the region. A seven-member board approves projects and the Gorge Commission certifies that projects are consistent with the National Scenic Act, the management plan and land use ordinances. MCEDD also hosts and maintains OIB's website (www.mcedd.org/oib.htm). Awards for FY 2010 include \$31,300 in grants, \$452,000 in loans and \$9,500 as a forgivable loan.



A sampling of projects funded in that timeframe includes:

- Grant funding for a Sustainability Plan which involves research on the specific value of the Gorge Technology Alliance to the regional economy.
- Support for an angel investment conference for Columbia River Gorge entrepreneurs.
- Initial engineering/design of a new fire station training facility in Multnomah County.
- Provided a \$9,500 forgivable loan to Mosier Community School to help pay for a feasibility study.
- A \$100,000 loan assisted with establishing a single serving wine bottling line in the historic Sunshine Mill in The Dalles.
- A brew pub was opened in the historic former Wasco County courthouse with a \$50,000 OIB loan and MCEDD financing.

OIB has funded \$1,434,000 in grants and \$5,335,347 in loans since 1990. In addition, MCEDD works with the Washington Investment Board (WIB) staff to coordinate Bi-State Advisory Council meetings between the OIB and WIB. In this fiscal year, the Bi-State Council focused on two areas with the support of MCEDD staff:

- Management Plan update. The last Oregon update occurred in 1999 and Washington's last revision occurred in 2005. The Bi-State Council advised taking a cohesive regional vision and combining the plans for the National Scenic Area into one document. The plan is anticipated to be adopted in the next fiscal year.
- Seeking to recapitalize funds and achieve appropriations.



Comprehensive Economic Development Strategy (CEDS)

MCEDD takes pride in being the region's primary representative for the Economic Development Administration (EDA). Each year MCEDD creates a Comprehensive Economic Development Strategy for EDA in collaboration with community representatives throughout the region. This document identifies strategies based on current trends and areas best suited for growth to sustain the region's economy and reduce unemployment. The document includes demographic information specific to the five-county, bi-state region.

MCEDD acts as the regional body to prioritize and support economic development public works and technical assistance projects.

In preparation for the CEDS, each of the counties prepares a project priority list of technical assistance and public works projects that need funding. The MCEDD board combines the lists and selects the top five regional projects in each category for Oregon and Washington. This list serves as an action plan for MCEDD activities. Following development of the list, MCEDD provides information on Economic Development Administration funding and acts as a catalyst to support communities seeking EDA support. Projects seeking funding, with support from MCEDD include:

- City of The Dalles Marine Terminal- \$2 million request under Trade Adjustment Public Works.
- Columbia Gorge Community College Workforce Training Center.
- Hood River Economic Development, Economic Development Plan.

In addition to focusing on the TA/PW list the Board also updated the strategic vision with six primary goals:

- Retain and expand existing businesses in the region to enhance the region's established economic base. Create a supportive environment that promotes entrepreneurship and business expansion.
- Attract new business and industry to the region that will provide opportunities for existing residents at family wages.
- Create adequate public infrastructure that will serve key industrial, commercial and residential areas of the region contributing to increased opportunities for employment and expanded property tax base.
- Increase region's access to resources for economic development initiatives.
- Continue to build the economic support structure to grow and sustain our region.
- Work with industry, entrepreneurs, and public entities to ensure a qualified and available workforce and training opportunities to meet rapidly changing needs.

Funded EDA projects include \$2 million for The Dalles Marine Terminal.

Community Development Block Grant Administration

MCEDD continues to offer resources to the region in the administration of federal grants: assisting in environmental assessments, record keeping, labor standards compliance, and reporting. We retain qualified staff; providing pooled technical assistance for small communities without the capacity to administer grants with state and federal requirements.

In this fiscal year, MCEDD administered the following:

- Oregon Department of Energy State Energy Program ARRA funded projects in the Mid-Columbia region.
- Community Development Block Grant (CDBG) project: a fire hall/community center in the High Prairie community outside of Lyle, Washington.
- City of The Dalles Safe Drinking Water Revolving Loan Fund ARRA funded project.

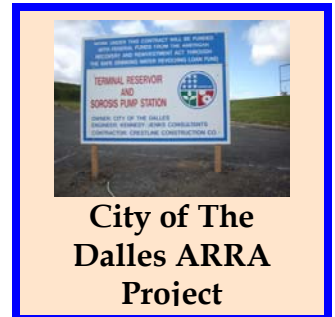
The High Prairie Fire Hall and Community Center completed construction. Washington Community Trade and Economic Development Department initially awarded Klickitat County a \$389,000 Community Development Block Grant and, with MCEDD's assistance, the Fire District was able to secure \$211,000 in additional funding. The station, now completed, includes vehicle bays for the fire department, a community center, and bathrooms. The remaining projects are still under construction.

Gorge Technology Alliance

The Gorge Technology Alliance (GTA) contracts with MCEDD to provide project management assistance. MCEDD works with the board of the GTA to promote growth of the technology cluster by providing networking and educational opportunities for high-tech entrepreneurs as well as branding the Gorge for high-tech. With more than 70 dues-paying members and over 300 participants, the GTA is increasingly becoming an avenue for those new to the area to connect with established businesses and for those seeking employment to meet potential employers. MCEDD assisted the GTA in hosting:

- Eight regular monthly membership meetings with valuable networking opportunities and topics from legal issues for entrepreneurs to technology developments at Gorge aerospace companies.
- Two speakers series meetings on the "leading edge of technology" in renewable energy and agriculture.

During the past three years, the GTA partnered with the Software Association of Oregon (SAO) to cooperate on educational programming and connect to larger statewide networks. This year, the GTA developed a partnership with the Associated Technologies Council to offer group healthcare options to members with two or more employees.



MCEDD has also provided assistance with GTA's primary goal for 2009-2010: the development of an organizational sustainability plan. Through this plan, the GTA completed a white paper on the growth of technology businesses in the Gorge, developed marketing materials, launched new initiatives to drive business to member companies, and grew membership by 140%. The GTA will be using these results to secure additional sponsors which are vital to the success of the organization.

MCEDD also assisted the GTA in securing a \$32,000 Google grant to foster a Gorge-wide youth robotics program. The funds enabled to GTA to purchase 25 robotics kits and laptops for loan to youth groups and schools around the Gorge. The grant will also allow the GTA host two robotics competitions and four "leading edge of technology" speakers series events.

Columbia Gorge Discovery Center Business Plan

MCEDD provides project assistance for specific regional concerns. In 2009, the Oregon Solutions team identified the Discovery Center as a priority for assistance. MCEDD staff participated on the Oregon Solutions team to identify opportunities for reducing debt, increasing sustainability and eliminating administrative concerns. This year, MCEDD further contracted to develop a business plan for the Center to support implementation of the strategies identified in the Oregon Solutions process. The document included an Action Plan with goals, objectives and tasks identified to ensure the success of the Center.

Sherman County Economic Development

Since July 2005, Sherman County has contracted with MCEDD to provide economic development services. MCEDD provides business recruitment and relocation, support and training to businesses, long-range planning, grant writing and grant administration assistance for the County. MCEDD works closely with county employees and community members on projects ranging from the development of a race track in Grass Valley to the county's new investment strategy for revenue from wind farms. This past year, specific projects with which MCEDD assisted the County included development of a self-guided wind farm driving tour brochure and securing a \$6000 grant from USDA for regional tourism development.

Wasco County Economic Development

Since 2008, Wasco County has contracted with MCEDD to provide economic development services to the County. In the last year, MCEDD staff worked with the Wasco County Economic Development Commission (EDC) on a countywide economic development tour, grant writing assistance, industrial land inventory, community projects and annual updates to the Needs and Issues inventory and Strategic Action Plan.



**Self-Guided
Tour of
Windfarms in
Sherman
County**



**ADA Ramp for
the Shaniko
Post Office
Built by the EDC**

The countywide economic development tour, taken by the EDC, members of Wasco County Court, county agencies and business leaders, helped everyone connect with the small communities in South Wasco County. The tour highlighted the water and wastewater infrastructure needs of many communities and plans are developing for the EDC to help communities move forward. The tour also demonstrated that the EDC could make a difference just by helping with some small projects in the county. To this end, a work day in Shaniko was held in May to complete some of the persistent projects with which the community had struggled.

The Needs and Issues inventory compiled information about 47 projects from 23 organizations around the County. These projects were prioritized and developed into the Strategic Action Plan for the EDC. MCEDD staff uses information about these projects in assisting the organizations and communities in seeking funding and helps them apply for grants as needed. MCEDD staff, acting on behalf of the EDC, regularly attends meetings and presents information as the economic development coordinator for the County.



The Dalles Community Outreach Team

MCEDD is an active participant in The Dalles Community Outreach Team. The team annually develops The Dalles Community Enhancement Program, which identifies priority projects and issues and seeks solutions that increase the quality of life for the community's residents. Members include MCEDD, City of The Dalles, Mid-Columbia Council of Governments, Wasco County, Port of The Dalles, Columbia Gorge Community College, Northern Wasco PUD, and The Dalles Area Chamber of Commerce. Included in the projects supported by the team were additional appropriations for the Oregon Investment Board.

Gorge TransLink

The public transportation providers of the region's five counties invited MCEDD as a bi-state agency to join them in working to increase regional connectivity in 2001. MCEDD has helped the group receive grants from both Oregon and Washington Departments of Transportation as well as the Community Transit Association of America. The first major project created a regional needs assessment study and a marketing plan. In 2008, MCEDD assisted the group in completing a project providing the technical support of the Community Transit Association of America and a consultant. The project helped the group move forward with regional, bi-state intercity transportation goals and identified both mobility management and vanpooling as key initiatives.



That relationship has continued and Translink was successful in secured funding sources to increase MCEDD's involvement through their Mobility Management initiative for the current biennium. Ongoing funding for the Mobility Manager position ensures that connectivity throughout the region

increases and is focused on serving special needs populations and the general public through quality public transportation networks.

Columbia Gorge Transportation Summit

In April MCEDD hosted a Transportation Summit, with approximately 100 attendees, to develop regionally defined transportation strategies and increase partnerships to support the initiatives. Strategic plans were developed for three target areas: public transit, bicycle and pedestrian, and vanpool/rideshare. The activities were incorporated into the workplan for the mobility manager. A number of activities are already underway, including planning for a pilot project to allow pedestrian/bicycle access across the Hood River Bridge through a shuttle system and developing resource lists for information technology systems beneficial to increasing coordination among regional public transit service providers

Columbia Gorge Bi-State Renewable Energy Zone

MCEDD worked with members of the five counties to establish the Columbia Gorge Bi-State Renewable Energy Zone (CGBREZ). This self-declared zone was created to reduce the region's dependency on federal subsidies, bring economic vitality to the region, establish a national model for energy self-sufficiency, and provide a model of self-reliance for other rural economies in the 21st Century. CGBREZ resolutions have been passed by all five counties, a logo has been developed, and each participating county has passed a collective set of priorities. Monthly CGBREZ meetings provide a forum for county leaders to discuss potential collaborations in renewable energy projects and developments.

This year, MCEDD engaged in a regional marketing effort to attract manufacturing and small scale wind development to the region, using the CGBREZ brand. The regional Columbia Gorge collaborative pooled technical and financial resources to develop an exhibit booth. With over 8,000 components in each wind turbine, the growing wind industry presents additional economic opportunities which the booth was designed to attract. The booth was designed primarily to connect to wind industry component manufacturers and to meet with research and development companies. The team attended the American Wind Energy Association Windpower conference for the second year in a row to market the region to the 1,400 exhibitors and 20,000 attendees. The booth materials have also been used at the "Powering the Northwest" conference and have been circulated among the counties.

In addition to marketing, MCEDD participated in supporting the marketing of the State's supplier database, the Northwest Connector and hosted a legislative Summit in June. The Summit was held at Maryhill Museum and featured discussions related to policy issues, small scale development, and supplier relationships. Approximately 60 individuals attended.



**MCEDD was
awarded the
SDAO
"Outstanding
Special District
Program
Achievement"
Award**

As a result of work with CGBREZ, MCEDD won the 2010 Outstanding Special District Program Achievement award, presented by the Special Districts Association of Oregon at their annual conference in February. The award recognizes innovative projects and programs, outstanding safety, public information, public involvement in a district decision making process, and outstanding achievement. "CGBREZ is a unique bi-state collaboration that supports a base for our regional economy" stated Skamania County Commissioner, Paul Pearce. "As one of the counties partnering on the formation of CGBREZ, we view it as a way to engage in a regional dialogue and create additional opportunities for job creation."

Financial Services

MCEDD provided financial services for Columbia Gorge Economic Development Association, Oregon Broadband Cooperative, and Oregon Connections. Fiscal administration included the managing of funds and financial reports.

MCEDD acted as fiscal agent to coordinate the Oregon Broadband Cooperative's initiative to develop a statewide broadband network. The Ford Family Foundation of the Oregon Community Foundation provided a grant for phase 1 of the business plan to include initial planning, business case development and engineering. During development of the plan, competitive ARRA funding was announced for broadband infrastructure. The plan was therefore leveraged in seeking funding to support deployment. The full report, including the business plan, outcomes, impact, and lessons learned, was provided to the Foundation. In addition to the Oregon plan, MCEDD staff supported applications for our Washington counties and participates on the Klickitat-Skamania Telecommunications Committee.

Oregon Connections 2010

MCEDD participated both as fiscal agent and on the planning committee for the Oregon Connections 2010 conference. We were selected as the local host for the conference, which will be held in October 2010 at the Best Western Hood River Inn. The 2010 conference program explores the importance and value of broadband telecommunications for business, government, education, energy, healthcare, public safety, communities, individuals, and will reflect the renewed priority in broadband funding, technologies and applications. The 2010 Keynote Speaker will be Steven Bass, President and CEO of Oregon Public Broadcasting. Additional information is available at: www.oregonconnections.info.



In preparation to act as hosts for the event, MCEDD support Oregon Connections 2009 and developed a regional display to encourage attendance in Hood River.

Washington Economic Development District Association

MCEDD staff participated in the development of the Washington Economic Development District Association. To support this newly forming Association, MCEDD staff presented regarding the “Oregon Experience,” provided draft organizational documents, and established an electronic communications system.

Oregon Association of Economic Development Districts

MCEDD staff initially facilitated communication of this informal association in 2007 and has continued active participation over the past three years. It is a way for the Oregon federally designated economic development districts’ staff to keep in touch with each other and tap into resources from across the state. We maintain the Association’s website (www.oedd.org) and furthered the Association’s electronic communication by partnering with the University of Oregon to transfer ownership of the listserve.

EVALUATION OF 2009–2010 ACTION PLAN

MCEDD is in its fifth year of a reorganization project to be more responsive to client needs and has hired project managers to provide additional assistance to businesses, organizations, and governments. With the assistance of new staff, MCEDD accomplished the following work items outlined by the MCEDD board for 2009-2010:

- 1) Prepare and maintain the Comprehensive Economic Development Strategy.
 - Collect data relevant to the regional economy
 - Identify opportunities/issues and define vision/goals for the region
 - Create strategies to accomplish goals
 - Coordinate activities to implement these strategies
 - Create prioritized list of TA and Public Works projects
2. Provide assistance for local economic development related activities and act as a liaison between appropriate Oregon, Washington and federal interests
 - Create family-wage employment opportunities
 - Promote growth, development and retention of businesses and industry within the region
 - Support growing industry cluster initiatives, including representative groups in renewable energy (CGBREZ) and technology (Gorge Tech Alliance).
 - Continue to coordinate transportation needs to improve regional public transportation
 - Provide economic development support to counties within the region, filling in gaps and providing services for which they lack the capacity or resources to fill.
4. Provide technical assistance for grant writing and administration and access to region-wide demographic and statistical data
 - Provide monthly updates on grant resources and regional statistics via an electronic newsletter to regional partners
 - Maintain resource databases of grant sources
5. Work closely with the Economic Development Representative and EDA staff to develop future potential economic development projects

In conjunction with the action plan and the resulting initiatives, from April 1, 2009 through March 31, 2010, MCEDD was able to :

- Implement 34 initiatives from the CEDS during the 2009-2010 planning grant investment period
 - 4 of these were technology based
 - 3 were funded by EDA and 31 by other sources
- Initiatives resulted in 81 jobs created or retained
- Private sector investment from projects was \$3,387,105
- Public sector investment from projects implemented was \$2,418,947
- All 19 sub-state jurisdictions eligible to participate in the districts participated by attending meetings or contributing financially.

Many Thanks to the MCEDD Financial Supporters

<p>Counties: Hood River County Sherman County Wasco County Klickitat County Skamania County</p>	<p>Cities: City of Antelope City of Dufur City of Maupin City of Mosier City of Shaniko City of The Dalles City of Stevenson City of Hood River City of Cascade Locks City of North Bonneville</p>	<p>Ports: Port of Hood River Port of The Dalles Port of Klickitat Port of Skamania Port of Cascade Locks</p>
<p>Federal: Economic Development Administration U.S. Department of Agriculture Rural Development</p>	<p>State: Oregon Business Development Department Washington Department of Commerce Oregon Department of Energy Oregon Department of Transportation Washington Department of Transportation</p>	
<p>Other Funding Sources: Association of Oregon Counties Cannon Power Group CenturyLink Columbia Gorge Community College Columbia Gorge Economic Development Association Columbia River Gorge National Scenic Area Oregon Investment Board Ford Family Foundation Fund of the Oregon Community Foundation Gorge Technology Alliance Insitu Klickitat County Economic Development Association Mt Hood Meadows Northern Wasco County PUD Northwest Natural Special Districts Association of Oregon Pacific Power Policy Consensus Institute Sherman County Economic Development VPSI Wasco County Economic Development Commission</p>		